

Del Carmen Consulting, LLC
3122 Westwood Drive
Arlington, Texas 76012

February 22, 2024, through March 21, 2024

INVOICE # SM2024-3
SPECIAL MASTER
MARCH 2024 INVOICE

TOTAL DUE \$ 15,000.00

Tasks Completed

Wrote, reviewed, and responded to emails and all other documents/communication with respective parties and the Court.

Participated in conference calls with the Commonwealth Representatives and Court.

Held conference calls with the SM team members and PRPB personnel.

Coordinated meetings with OSM and parties relevant to compliance plan.

Reviewed filings, motions, and orders, and provided feedback on CMR.

Worked on review of documents sent by PRPB and Monitor's Office.

Reviewed, coordinated, and provided feedback to the Court on various matters.

Performed research and inquiries for the Court as requested.

Participated in meetings relevant to townhall meetings and those requested by the Court.

Held meetings, interviews and participated in various meetings.

Flat Rate Total Wages Due = \$15,000.00

TOTAL DUE = \$ 15,000.00

I hereby certify that the amount billed in this invoice is true and correct in my capacity as Special Master. I further certify that I have not received any income, compensation, or payment for services rendered under a regular employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.

Alex del Carmen

Dr. Alejandro del Carmen

3/21/24